



MAYER | BROWN

MIDDLE EAST

Regional Overview

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The team's strengths include its ability to handle complex and challenging transactions, providing innovative solutions tailored to the specific needs of each client. The team is known for its effective negotiation skills and for offering high-quality strategic advice.

Legal 500 EMEA

Mayer Brown is, in many respects, a traditional international law firm, professional, disciplined, and billing transparently for the time and expertise it provides. But what truly distinguishes the firm is its values and culture. Beneath the structure and scale, there's a genuine sense of family and shared purpose that shapes how its people work together and with their clients. The Dubai practice operates as a seamless, multi-jurisdictional team, drawing on global experience to deliver clear, consistent, and commercially grounded advice.

Chambers Global

The team stands out for its professionalism, punctuality, and strong expertise across a wide range of legal fields. What impressed me most is their ability to handle complex matters efficiently while maintaining clear and timely communication throughout the process. They demonstrate a high level of collaboration, which ensures well-rounded advice and solutions.

Chambers Global

Mayer Brown excels in its collaborative approach and the integration of its global teams. This collaboration enables the practice to offer a comprehensive perspective and efficient execution on international transactions.

Legal 500 EMEA

RANKINGS

Commercial, Corporate & M&A
Legal 500 EMEA, UAE, 2026

Dispute Resolution: Arbitration and
International Litigation
Legal 500 EMEA, UAE, 2026

Oil, Gas & Natural Resources
Legal 500 EMEA, UAE, 2026

AWARDS

Middle East Legal Awards – Winner of
“Restructuring Team of the Year Award”–
The Middle East Legal Awards 2023
by LAW.COM

**Best Law Firm in Asset Management &
Finance** – IFN Awards (2021 and 2022)

MAYER BROWN'S COMMITMENT TO THE MIDDLE EAST

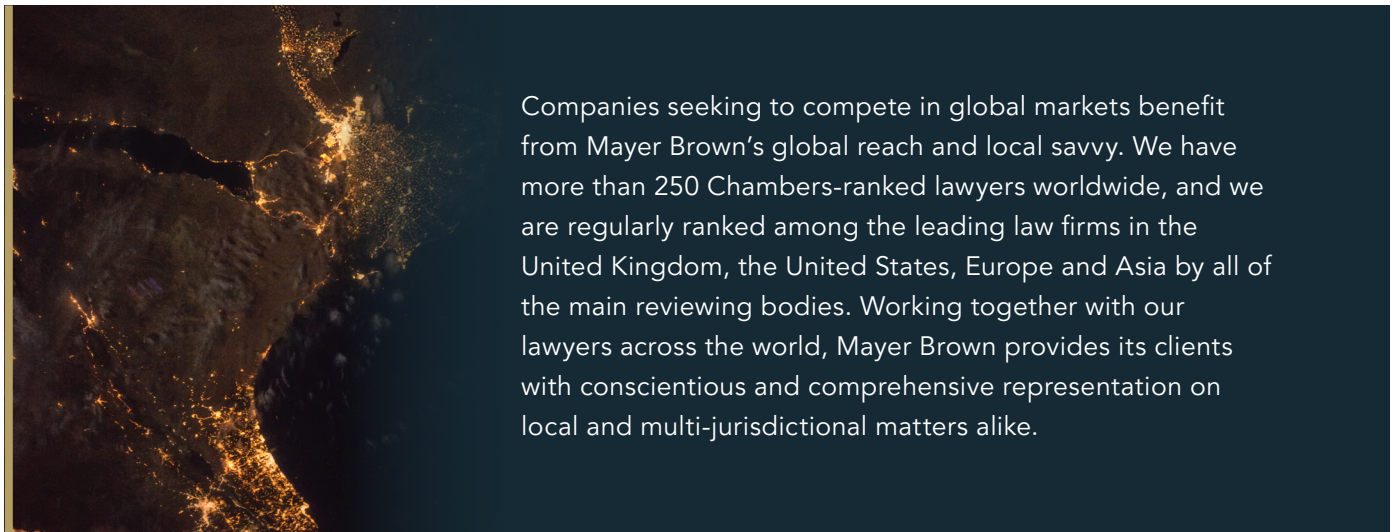
Mayer Brown has a long and distinguished history of providing legal services in the Middle East. Our team of experienced lawyers has a deep understanding of the region's legal and regulatory landscape, and we are committed to providing our clients with the best possible legal counsel.

Mayer Brown's Middle East practice has a strong track record of success, having advised on some of the region's most high-profile transactions. We are particularly well-positioned to advise clients on cross-border transactions, with top-tier legal advice delivered by our legal experts. We have a deep understanding of the Middle East's growing economy, and we are able to help our clients navigate the complex legal and regulatory landscape.

Our global network gives our clients access to the best legal minds in the world. We are committed to helping our clients achieve their business goals in the Middle East.



PARTNER
TOM THRAYA
CHAIR OF THE MIDDLE
EAST PRACTICE



Companies seeking to compete in global markets benefit from Mayer Brown's global reach and local savvy. We have more than 250 Chambers-ranked lawyers worldwide, and we are regularly ranked among the leading law firms in the United Kingdom, the United States, Europe and Asia by all of the main reviewing bodies. Working together with our lawyers across the world, Mayer Brown provides its clients with conscientious and comprehensive representation on local and multi-jurisdictional matters alike.

OUR KEY DISTINGUISHING CHARACTERISTICS

Our Middle East team represents a **unique breadth and depth of experience** across a broad spectrum of matters, industries and geographies. From modest start-ups to major multinationals, from princes to private equity funds, from local governments to global banks, we bring the breadth of our experience to bear on all client matters, whether emanating from or oriented towards the Middle East.

Our team members operate from a highly developed understanding of business objectives and commercial concerns. Our driving focus is on navigating the legal issues our clients face to achieve **practical commercial solutions and successful business outcomes**.

We maintain a determined emphasis on quality, consistent both with the preeminent reputation of our firm and with the high expectations of our clients. Our team prides itself on a level of **reliability and responsiveness** that is difficult to find elsewhere in the region.

By design, our team demonstrates fluency and facility with the laws, practices, norms and trends of both the Middle East and the West. Being **legally, commercially and culturally ambidextrous** is a hallmark of our practice, and we are as comfortable in London, Paris and New York as we are in Dubai, Doha and Riyadh. Our lawyers are fluent in Arabic, English, French, Spanish and Portuguese.

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*There is a strong team dynamic and they are well integrated,
both across divisions and with their overseas offices.*

Chambers & Partners

OUR MIDDLE EAST CORE TEAM



**TAHAN (TOM)
THRAYA**
Global Chair of
Middle East
Practice



**JAD
TAHA**
Corporate &
Securities



**PRIYA
SHAH**
Global Energy



**PAULO
RAGE**
Global Energy



**GERARD
MOORE**
International
Arbitration



**ALEXANDRE
CHEQUER**
Global Head
of Energy



**ASHLEY
MCDERMOTT**
Banking & Finance



**PATRICIA
UGALDE REVILLA**
International
Arbitration



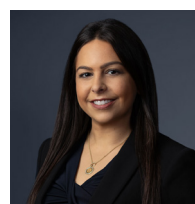
**FARID
HAROUN**
Corporate &
Securities



**RAFE
KHOKHAR**
Capital Markets



**JOHN
KING**
Global Energy



**STEPHANIE
JEBEYLI**
Dispute
Resolution



**NANDA AL
QAZAZ**
Corporate &
Securities



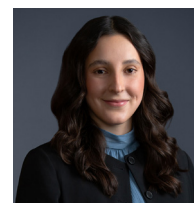
**ALANOOD
SINJAB**
International
Arbitration



**AMANY
HASSAN**
Corporate &
Securities



**ANTONIN
SOBEK**
International
Arbitration



**LUCIA
LONDONO**
Corporate &
Securities



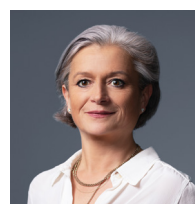
**ANDREW
PENDLETON**
Project Finance



**RAID
ABU-MANNEH**
Co-Leader of
International
Arbitration



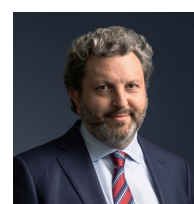
**DOMINIC
GRIFFITHS**
Managing Partner
of London Office



**SALLY
DAVIES**
International
Arbitration



**TAMER
SOLIMAN**
Sanctions &
Export Controls



**DANY
KHAYAT**
International
Arbitration



**NICK
KENDRICK**
Global Energy

MIDDLE EAST - REGIONAL OVERVIEW



STEVEN
WILSON
Global Energy



PHYLLIS G.
KORFF
Capital Markets



NICK
KOUVARITAKIS
Global Co-Head
of Energy



MARINA
BESIGNANO
Funds &
Investment
Management



VICTORIA
BUTCHER
Real Estate



IAN
COLES
Independent
Consultant



HADRIEN
SCHLUMBERGER
Corporate &
Securities



JONATHAN A.
DHANAWADE
Head of Private
Capital Solutions



ADAM
HICKEY
Cyber Security &
Data Privacy



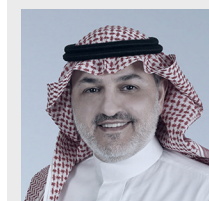
SARAH
GARVEY
Dispute
Resolution



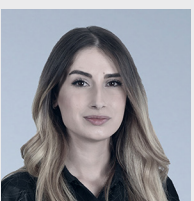
CHARLES
HALLAB**



CHRIS
STREET
Finance &
Capital Solutions



DR MESHEL
AL AKEEL*



LANA
MASSAD *



YASMIN TALAL
AL BEHEIRI *



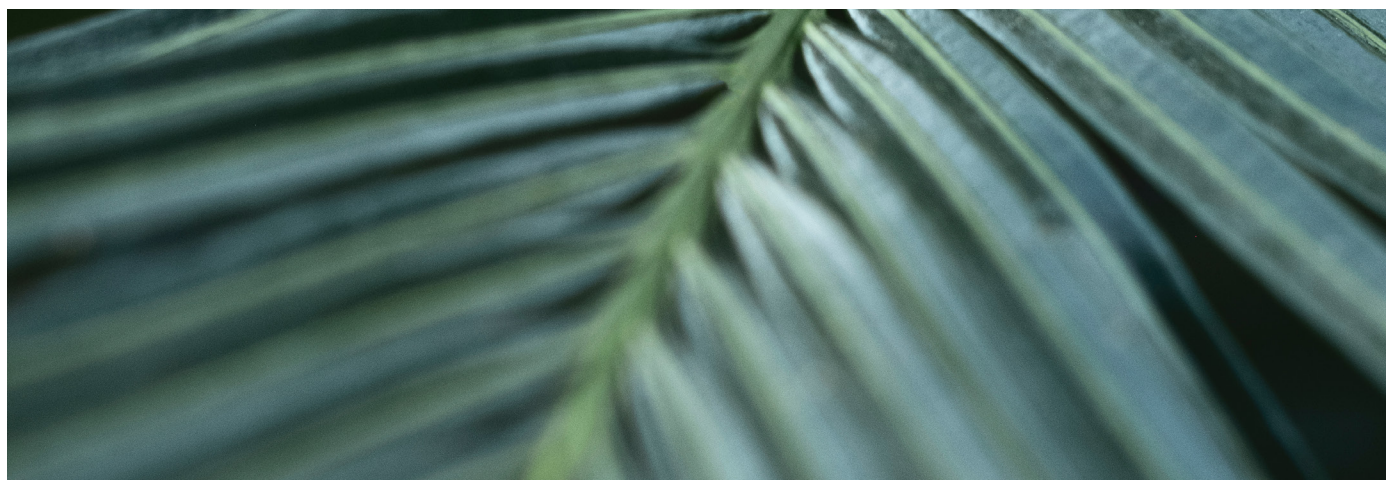
OMAR
HAROUN **



MAYA
ALAZM **

*Al Akeel & Partners, **Senior Legal and Strategic Advisor to Mayer Brown

**Raja & Omar Haroun, Relationship Firm of Mayer Brown



OUR GLOBAL CLIENTS

Our lawyers have represented a who's who of clients on an impressive array of matters inbound to and outbound from the Middle East, as well as on a wide assortment of intraregional matters within the Middle East (a representative sample is shown).

accenture

KEARNEY

Baxter

**WOODS
BAGOT**

BOEING

CAESARS
ENTERTAINMENT

**PUBLICIS
GROUPE**

أدنوك
ADNOC

نطر للطاقة
QatarEnergy

CRUISE

EASTMAN

**Goldman
Sachs**

KKR

GO INVEST
GROUP
OVERSEAS
مجموعة الاستثمار

FENDI

DANAHER

Cummins

QIA جهاز قطر للاستثمار
QATAR INVESTMENT AUTHORITY

UL Solutions

LOCKHEED MARTIN

JENSEN HUGHES

LOTUS

MUBADALA

BASF

BENTELER

سالك
SALIC

سابك
SABIC

Munich RE

GM

APR
ENERGY

GeoPost

KEARNEY

McKinsey
& Company

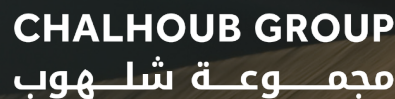
بنك دبي التجاري
Commercial Bank of Dubai

ankura

DISCOVER

HALO

INTRAREGIONAL





CORPORATE, COMMERCIAL, M&A & PRIVATE EQUITY

- Represented a **global professional services company** in leading a consortium of companies for the restructuring of the UAE Central Bank's National Payment Systems Strategy.
- Represented **the largest aerospace and defense company** in the sale of its majority stake in Al Salam Aerospace Industries to the Saudi Arabian Military Industries (SAMI), an affiliate of the Public Investment Fund (PIF).
- Represented a **private investment company** on all legal aspects relating to developing its state-of-the-art Anchor Benitoite Project in Suez, Egypt. The project encompasses a number of production units producing a total of 1.75 million tonnes per annum of petrochemical products and intermediates.
- Represented **Cruise**, a US-based autonomous vehicle company, on its strategic alliance with the government of Dubai (Roads and Transport Authority - RTA) to provide and operate a fleet of autonomous ride-hailing services in the Emirates.
- Represented an **American multinational healthcare company** on its exit of its renal clinics business and joint venture by way of a stock sale in Saudi Arabia.
- Represented a **luxury hotel company** in Dubai on its entrance in, operations of and exit from a joint venture with the Dubai Government.
- Represented an **Irish-American professional services company** based in Dublin, specializing in information technology services, on its consulting projects in Saudi Arabia and often, with Saudi government agencies, including its recent USD 300 million engagement to manage Saudia Airlines' customer interfacing platforms (Kiosks, apps, and other customer care initiatives).
- Represented a **Saudi investment firm** on its acquisition of an equity stake in a Delaware-based cybersecurity and fraud detection business with a USD 2 billion valuation.
- Represented a **member of the royal family** in Saudi Arabia on his seed investment in Fuel Me Holdings. Fuel Me Holdings is a cloud-based technology platform that allows on-road and off-road customers in the United States to purchase fuel anywhere and at any time.
- Represented a **Saudi defense firm** in the acquisition of a US helicopter repair business in the US.
- Represented a **Global clinical diagnostics company** in the acquisition of its long-standing Saudi distributor.
- Represented a **global company serving customers** in automotive technology in a joint venture with the Public Investment Fund of Saudi Arabia for the set-up of the largest vehicle production facility in the Middle East.
- Represented a **group of mining companies** in connection with the development of a copper project in Oman.
- Represented a **leading UAE-based real estate developer** in a large acquisition of a real estate development in Morocco.
- Represented a **large German-based automotive company** in a joint venture with the Public Investment Fund of Saudi Arabia for the set-up of the largest vehicle production facility in the Middle East.
- Represented a **global safety science and certification company**, a global leader in applied safety science, on acquiring the region's largest fire test lab company.
- Represented the **Boeing Company** and its affiliates in connection with the recapitalization of the Saudi Rotorcraft Support Company, a Saudi Arabia-based helicopter maintenance, repair and overhaul joint venture, with Saudi Arabian Military Industries (SAMI), a Saudi Arabia state-owned defense company.

DISPUTES AND INTERNATIONAL ARBITRATION

- Represented a **Ukrainian food distributor** on a dispute related to the termination of a construction contract with Al Khateeb, a Saudi contractor.
- Represented an **Australian architectural firm** in a commercial dispute before Dubai courts.
- Represented a **German multinational insurance company** based in Munich in a commercial arbitration before the Saudi Centre for Commercial Arbitration (SCCA).
- Represented an **American company** that develops and manufactures elevators in a subcontractor arbitration.
- Represented **two of the largest and most active construction contractors** in the Middle East in Abu Dhabi Commercial Conciliation & Arbitration Centre (ADCCAC) proceedings against one of the most important airports in the Middle East, one of the largest value arbitration proceedings ongoing in the Middle East.
- Represented a **leading contractor based in Kuwait** in a dispute arising out of a project for the construction of one of the tallest residential towers in Sabah, Kuwait.
- Represented a **digital payment gateway company** in DIFC-LCIA arbitration proceedings in relation to a claim brought by a shareholder and former board member in a dispute governed by English law.
- Represented one of the **leading real estate developers** in Dubai, the respondent in DIAC arbitration proceedings.
- Represented a **Lebanese bank** against a telecom operator in the region in arbitration proceedings administered by the Lebanese Arbitration and Mediation Centre in connection with a subordination agreement for a loan that was the subject matter of previous arbitration proceedings challenged before the Lebanese Courts.

CONSTRUCTION

- Represented the main contractor on the **MASAR Project** in the Kingdom of Saudi Arabia in its claims against the Employer, a Development and Construction Company.
- Represented one of the **largest national oil companies** in the UAE in respect of claims made by a contractor arising out of a project for the development of an oilfield in the Al Dhafra region, Abu Dhabi.
- Represented **one of the largest Spanish infrastructure contractors** in relation to a dispute arising in connection with the USD 2 billion expansion of the Dubai metro.
- Represented a **multinational company** with commercial presence in more than 30 countries in a dispute with an international energy services company in relation to Civil, Mechanical, Electrical, and Instrumentation works as part of the Lower Fars Heavy Oil Development Programme.
- Advised **one of the largest, privately owned industrial companies in the Gulf region** on a KWD 61 million dispute with a global leading Energy, Construction and Procurement Company (Kuwait branch) in relation to Work carried out at the Al-Zour Refinery Project in Al-Zour, Kuwait.
- Represented **two of the largest and most active construction contractors** in the Middle East in ADCCAC proceedings against a key subcontractor on an airport terminal project.

ENERGY & PROJECTS

- Represented **ADNOC PJSC/XRG PJSC** on its acquisition of Galp Rovuma B.V. acquiring a 10% interest in Area 4, offshore Mozambique, and on its acquisition from PETRONAS of a 39% interest in Block 1, offshore Turkmenistan.*
- Represented **ADNOC Gas & Marketing** on all aspects of the development and financing of the 10Mtpa Ruwais LNG project, including its LNG marketing arrangements.
- Represented **ADNOC Trading** on a number of LNG SPAs, including to purchase LNG from each of the developers of the Coral North FLNG project and the Rovuma LNG Project, Mozambique.
- Represented **ADNOC PJSC** on a multi-billion-dollar supply chain finance programme with Comera Financial Holdings for UAE suppliers and SMEs.
- Represented **OMV** on its investment into ADNOC's Ghasha concession, offshore Abu Dhabi, UAE.
- Represented each of an **Asian NOC** and a **European IOC** on its acquisition of an interest in a new gas concession offshore Abu Dhabi, UAE.
- Represented **Emirates Global Aluminium** on the joint development of a bauxite project and various product sale and purchase arrangements (e.g. bauxite, alumina, caustic soda, pitch, flocculants etc).
- Represented a **confidential bidder** on its bid to provide an FSRU and mooring solution in connection with SNOC's LNG/FSRU import project in Sharjah, UAE.
- Represented a **ME National Oil Company** on the establishment of a new company presence for its oil and gas business in Iraq and five new companies in Asian countries as part of the integration of its LNG marketing and marketing-related activities.
- Represented a **ME National Oil Company** with establishing a number of upstream projects and companies across the world, including in the Middle East (Qatar), Africa and Asia (Mozambique, Angola, Namibia, Sao Tome and Principe, Congo, Brazil, Uruguay and Guyana, etc.).
- Represented **sponsors** on the US\$11.2 billion Qatargas 2 LNG project and the Qatargas 4 LNG project in Qatar.
- Represented **the Lenders** on the \$850m limited recourse project financing of the Salalah LPG project in Oman.
- Represented **Mitsui E&P Middle East B.V.** on its acquisition of an upstream interest in Oman.
- Represented **Excelerate Energy** on the development of a floating LNG import terminal located at Mina Al-Ahmadi, Kuwait.
- Represented **Golar LNG** on its successful bid to provide Kuwait National Petroleum Company (KNPC) with floating storage and regasification services to support KNPC's LNG import operations at Mina Al Ahmadi, Kuwait.
- Represented **Excelerate Energy** on the development of Iraq's first floating LNG import terminal located at Port of Khor Al Zubair, Iraq.
- Represented **Dragon Oil** (a subsidiary of ENOC) on the USD 100m settlement with Kuwait Energy relating to Block 9, Iraq.
- Represented an **Asian NOC** on the commercial arrangements with BP in relation to the Rumaila Field, Iraq.
- Represented **Repsol** on the US\$150m sale of two companies with interests in Kurdistan, Iraq.
- Represented a **leading Norwegian oilfield services provider** on its divestments from subsidiaries in the Kingdom of Saudi Arabia and Qatar.
- Represented **Pertamina** on its acquisition of upstream oil field interests in the Middle East from ExxonMobil.
- Represented **BW Gas** and **Itochu** in connection with an LNG import project in Bahrain.

(*) Lawyers experience prior to joining Mayer Brown.

INTERNATIONAL TRADE AND NATIONAL SECURITY

COMPLIANCE AND INVESTIGATIONS

- On behalf of a **GCC sovereign authority**, conducting a multi-disciplinary, multi-jurisdictional legal benchmarking and regulatory development assessment on a range of national security laws including export controls and national security restrictions on technology transfer, classification regimes, foreign agent disclosure obligations, restrictions on foreign investment, cybersecurity, regulation of defense services and private military contractor activities and sanctions laws.
- Advised the **aerospace and defense assets** of a strategic GCC investor on the application of export/re-export control and sanctions laws to their operations, and successfully conducted multiple complex, cross-border investigations involving ITAR, EAR, OFAC and related regulatory regimes.
- Advised **multiple GCC sovereign wealth and private equity clients** on sanctions, export control and anti-corruption and related trade regulatory compliance, due diligence and commercial risk management in connection with co-investments, joint ventures, acquisition and divestitures.
- Acted as lead counsel for a **major GCC defense contractor** in connection with complex, \$800 Million developmental aircraft and signal intelligence program involving sensitive defense trade procurement agreements with U.S. and European OEMs.
- Represented an **EU aerospace company and its majority GCC shareholder** before US export control authorities to structure cutting-edge global export licensing arrangements and secure sensitive U.S. Government approvals for global inventories of controlled goods and technologies to support customers around the world.
- Advising a **sovereign wealth client and one of its portfolio companies** on FARA regulatory and compliance matters
- Advising a foreign, **state-owned energy company** in the Middle East on FARA issues
- Conducting on-site compliance program reviews and assessments, and developing trade controls compliance programs for a broad range of GCC entities of strategic importance, including:
 - **satellite/LEO operator** with both commercial and military equipment and service offerings;
 - **commercial and military aircraft MROs**
 - **armored ground vehicle manufacturing**
 - **private military contracting services**
 - various **military aircraft and UAV developmental and modification** activities
 - **fixed and rotary wing flight training** for regional; and,
 - **GCC data center and AI joint venture** serving a variety of sectors.

BANKING & FINANCE

- Advised **Gemcorp** on a holdco, mezzanine loan facility to a Dutch borrower owning shares in a regulated entity in Jordan
- Advised **Gramercy** as lender to a DIFC company with a technology business in Saudi Arabia and the UAE, together with HSBC, under a \$150m facility. The borrower is an asset-light business with comprehensive payment solutions, including integrated payments to business management systems, empowering merchants and business partners in the Kingdom
- Advised a **well-known private credit fund** on facilities advanced to a DIFC headquartered, global maritime software and payments solutions company (including TLB, CAF and ssRCF facilities).
- Advised **HSBC Bank Middle East** as lender, security agent and calculation agent and HSBC Bank plc as custodian in respect of an AED 245 million margin loan facility for Al Wathba National Insurance Company.
- Advised **United Energy Group** on its \$250m syndicated, secured facilities arranged by ADCB and Mashreqbank for the purpose of refinancing two separate existing syndicated facilities and financing a major acquisition. This involved the Mayer Brown team creating and managing complex closing logistics across multiple jurisdictions and timezones so that the acquisition and refinancings could occur same day.
- Advised **Gemcorp, Gramercy, Helios funds and other lenders** on the US\$105 million senior secured loan facility for the Africell Group, a fast-growing mobile network operator and mobile money business with operations across various countries in Sub-Saharan Africa
- Advised **dLocal**, the NASDAQ listed leading cross-border payment platform connecting global merchants to emerging markets, on the financing of its acquisition of AZA Finance, a pioneering fintech company specializing in cross-border payments and foreign exchange solutions in Africa
- Advised **Deutsche Bank** as arranger of the US\$1.6 billion long-term, senior secured loan financing facility for Staatsolie, the national energy company of Suriname. The deal featured complex intercreditor and refinancing aspects, amongst other things.
- Advised **HSBC Middle East Limited** on the structuring and documentation of various Lombard facilities made available by HSBC to its customers in the United Arab Emirates.
- Advised **Citibank and UK Export Finance** on the \$1 billion export finance covered facility for the Nigerian Ports Authority, guaranteed by the Federal Ministry of Finance of Nigeria.
- Advised **the Government of the Republic of Gabon** on the landmark USD1 billion prepayment facility and related offtake contracts with Trafigura.
- Advised Various **commodity traders and energy companies** on prepayment facilities and related offtake agreements, as well as **banks** refinancing those prepayments.
- Advised **Pareto Securities** as lead arranger on the first-ever borrowing base facility provided by non-bank creditors. The \$125 million financing (combining loan and debt capital markets structures) served as a blueprint for addressing the funding gap currently faced by small and medium sized commodity traders.
- Advised **Citibank and SACE** on a \$400 million syndicated, SACE-covered loan facility to Eletrobras, the main Brazilian electricity company and the largest in Latin America.
- Advised **a national energy company** on a multi-billion supply chain finance programme in relation to many of its suppliers across the Middle East.
- Advised **Chevron** on a USD 120 million prepayment and commercial agreement for the prepayment and supply of crude oil, together with a funded participation agreement to distribute performance risk to a commercial bank.
- Advised a **leading Qatari state-owned petroleum company** on various bilateral trade finance facilities with major international banks, including cash drawdowns and trade instruments such as letters of credit.

CAPITAL MARKETS

- Represented **Boubyan Bank KSCP** on a first-of-its-kind Shari'a Certificate of Deposit Programme establishment.
- Represented the **Ministry of Finance** of a GCC Federal Government on its public debt strategy and debut Regulation-S / Rule 144A bond issuance, listed on the Main Market of the London Stock Exchange, Euronext Dublin, Nasdaq Dubai and the Abu Dhabi Securities Exchange.
- Advising on multiple debt capital markets transactions for a prominent **sovereign wealth fund**, listed on the Main Market of the London Stock Exchange and Abu Dhabi Securities Exchange.
- Advising a **consortium of international and regional banks** on the debut GMTN and Sukuk Programs of a national energy company, including the first Ijara/Murabaha Sukuk in its jurisdiction.
- Advising on **liability management transactions** for debt restructuring related to high-profile banking sector mergers.
- Advising **Warba Bank K.S.C.P.** as Issuer on its Shari'a-compliant certificate of deposit programme establishment, which was approved by the Central Bank of Kuwait.
- Represented **Boubyan Bank KSCP** in respect of its Shari'a-compliant US\$2bn Certificate of Deposit Programme.



EMPLOYMENT AND COMPLIANCE

EMPLOYMENT

We represent **Middle East and multinational companies** on their labor and employment matters in the UAE and Saudi Arabia, including:

- Employee Onboarding
- Employment Agreements and Policies
- Secondment Arrangements
- Terminations and Grievances
- Government/Ministry of Labor Investigations
- Cultural and Best Practices Trainings
- Employee Suits before the Ministry of Labor Courts in the UAE



COMPLIANCE

We represent Middle East and multinational companies on a wide variety of regulatory and compliance issues, compliance investigations, sensitive whistleblower investigations, bribery investigations and other FCPA, UK Bribery Act and OFAC-related investigations in the Middle East and North Africa. We represent companies on local regulations and regulatory issues across the Gulf, in particular in the UAE and Saudi Arabia.



GOVERNMENT

REPRESENTATIVE ENGAGEMENTS

Trusted when it really matters: a snapshot of our lawyers' recent government experience.

BAHRAIN

Represented the Kingdom of Bahrain in the privatization of its power and potable water utility systems, which included providing counsel as to the structuring and implementation of a regulatory framework (including associated tariffs), structuring, drafting and assisting in the implementation of all necessary legislation.

EGYPT

Represented the Arab Republic of Egypt in arbitration proceedings against adverse party, Veolia Propreté, with respect to a waste management service agreement for the distribution of water in the city of Alexandria, Egypt.

IRAQ

Represented the Iraqi Oil Ministry in a BOT transaction involving the construction of Iraq's third oil pipeline, valued at US\$15 billion.

JORDAN

Represented the Council of Ministers and Natural Resources Authority of the Kingdom of Jordan on various long-term mining concessions in the Kingdom in relation to the mining of oil shale.

LEBANON

Represented the Republic of Lebanon on matters of international public law, including matters with respect to the United Nations.

MOROCCO

Represented the Kingdom of Morocco on both its US\$750 million and US\$1.5 billion note offerings.

QATAR

Represented a senior member of the Qatari Royal Family in the acquisition of a marquis hotel property in the United States.

SAUDI ARABIA

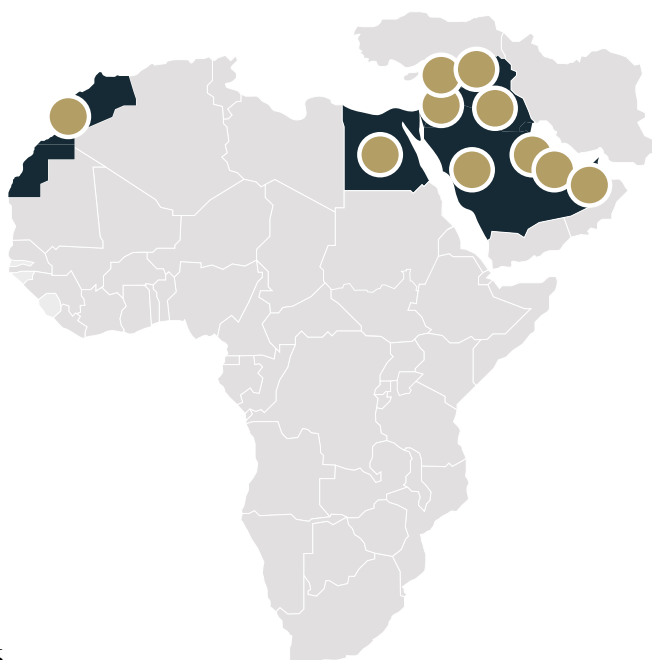
Represented Kingdom of Saudi Arabia on a proposed natural gas initiative, which involved inviting foreign firms into the Kingdom to implement integrated natural gas projects including upstream, midstream and power, water and petrochemical projects through the establishment and organization of joint ventures.

SYRIA

Represented a coalition of Syrian opposition groups in preparation for UN-sponsored peace negotiations in Switzerland.

UAE

Represented Leemar Investments FZE, a UAE investment company managed by the Director General of the Office of H. H. The Crown Prince of Dubai, on the acquisition of a 50% equity stake in Go Fast Sports & Beverage Company, a US manufacturer of energy drinks, and Go Fast Gum Company, a US manufacturer of energy chewing gum, and to intercompany intellectual property transfers and the execution of joint venture agreements documenting the strategic alliance between buyer and seller post-closing.



OUR PRO BONO COMMUNITY

Mayer Brown is a leader in developing innovative approaches to pro bono work. We were the first major law firm to develop and implement a pro bono strategic plan, and we strive to pioneer projects that will have a substantial impact, both locally and globally. We believe that pro bono work is a critical component of our profession and an important factor in establishing our true excellence as a law firm. We have a responsibility to assist the disadvantaged, to help build a more inclusive society and to help provide equal access to justice. These are the guiding tenets of our pro bono program.



Our Middle East team has been involved in key pro bono matters across the region, which include:

- Representing the International Fund for Animal Welfare on on-going regulatory, corporate and compliance matters in the Emirate of Dubai.
- Assisted a group of 165 stranded Afghani female university students (following the political collapse of the country in 2021) in securing their safe evacuation, transport and relocation to the United States. We worked alongside the US government, the US Department of Defense and the White House.
- Assisted the United Nations High Commissioner for Refugees on various legal, translation and social aspects in connection with the "Access to Education Project".
- Represented a Brazilian widow and her children before the Family Law Courts following the sudden passing of her husband in Dubai.
- Represented a Canadian widow and her children before the Family Law Courts following the sudden passing of her husband in Dubai.

“

I am proud to work for Mayer Brown, a law firm that encourages its employees to give back to the community through pro bono work. As a team member of Mayer Brown, I have had the opportunity to work on a variety of pro bono cases since joining the firm, which has enriched my career and prepared me to practice law by building legal skills.

The pro bono work also allows me to develop a professional network, cultivate legal mentors and explore new areas of law. Most importantly, pro bono is routinely cited as one of the most rewarding parts of practicing law. Pro bono work is an important part of my legal practice, and I am proud to be able to use my skills to help those in need.

Amany Hassan, Associate, Dubai



KINGDOM OF SAUDI ARABIA

MAYER BROWN AND AL AKEEL & PARTNERS

In 2022, Mayer Brown formalised its arrangement with a well-established Saudi law firm, Al Akeel & Partners in cooperation with Mayer Brown. Al Akeel & Partners is a Riyadh-based law firm that represents local, regional and international clients operating in Saudi Arabia and around the world. The agreement further enhances Mayer Brown's Middle East capabilities and gives the firm's clients access to a team of leading legal advisers in the Kingdom of Saudi Arabia.

Established in 2007, Al Akeel & Partners provides legal advice on a broad range of transactional and advisory matters for local and international businesses, listed companies, high-net-worth individuals and government agencies. The Saudi law firm has one of the most experienced and talented teams in the region with proficiency in navigating the fluid regulatory landscape in Saudi Arabia ensuring the efficient achievement of client objectives in adherence to the applicable laws, rules and regulations in the Kingdom.



SELECT ENGAGEMENTS IN SAUDI ARABIA

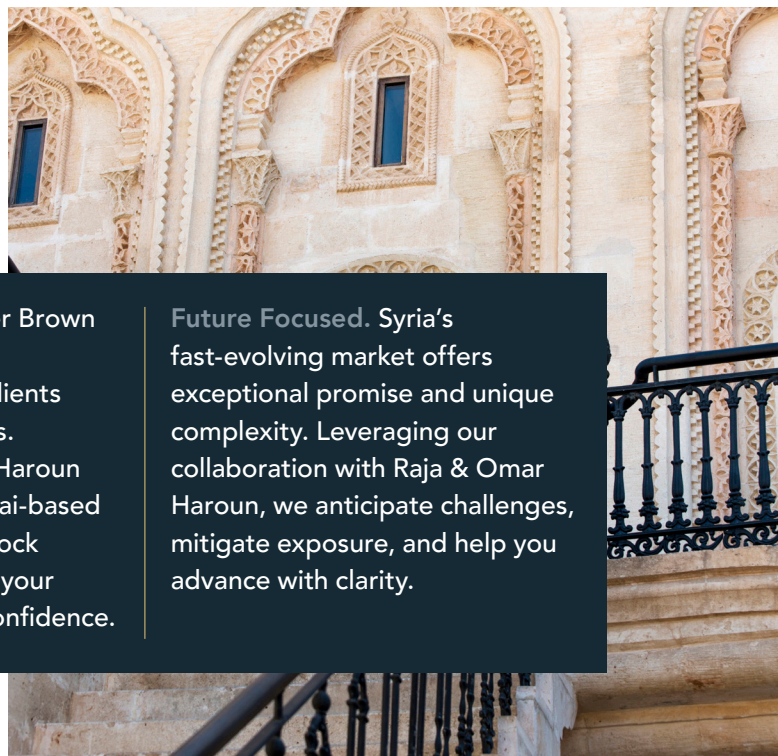
- Represented **Al Nahla Group**, one of the prominent conglomerates in Saudi Arabia, in connection with general corporate, commercial, employment and labor advisory services.
- Represented **Dallah Albaraka Holding**, a diversified investment conglomerate, in connection with its investment and role as a limited partner in East Bridge Asian Mid-Market Opportunity Fund, L.P., a Cayman Islands exempted limited partnership, part of East Bridge Group based in Luxembourg, and the negotiation and entry into definitive documentation in respect of the same.
- Represented **Bridgestone Corporation** in connection with the structuring, documentation and implementation of the First Stop tire service center franchise in the Middle East.

SYRIA INITIATIVE

With international sanctions on Syria being lifted, many of our clients see a new horizon of opportunity for global investors, businesses, and project developers. To ensure businesses can move swiftly and confidently, Mayer Brown is collaborating with a leading Syrian law firm, Raja & Omar Haroun, offering the optimal combination of global perspective and local insight and providing seamless legal support for every stage of your venture.

As one of the world's most respected international law firms, Mayer Brown delivers unmatched cross-border capability, complemented with a Dubai-based partner who is admitted to the Syrian Bar and three Syrian associates who have spent time in Syria. Our new collaboration ensures access to deep local knowledge, essential for navigating Syria's evolving legal and regulatory landscape.

Raja & Omar Haroun, incorporated in 1952 as one of the first legal institutions on the Syrian coast, prides itself in providing the depth, reach, and on-the-ground understanding essential for confidently navigating Syria's evolving legal and regulatory landscape. It brings a distinguished legacy forged during the formative years of Syria's post-independence legal development and continues to serve as a trusted advisor to leading domestic and international businesses.



One-Stop Shop. From landmark infrastructure builds to joint ventures, asset acquisitions, and sophisticated financings, our cross-border team delivers end-to-end counsel precisely aligned with your commercial objectives.

Trusted Advisors. Mayer Brown has earned a worldwide reputation for guiding clients through frontier markets. Together, Raja & Omar Haroun and Mayer Brown's Dubai-based team stand ready to unlock opportunity and propel your projects forward with confidence.

Future Focused. Syria's fast-evolving market offers exceptional promise and unique complexity. Leveraging our collaboration with Raja & Omar Haroun, we anticipate challenges, mitigate exposure, and help you advance with clarity.

CORE AREAS OF FOCUS



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MERGERS & ACQUISITIONS



REAL ESTATE & CONSTRUCTION



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TRADE & INVESTMENT STRUCTURING



REGULATORY & COMPLIANCE ADVISORY



OIL & GAS



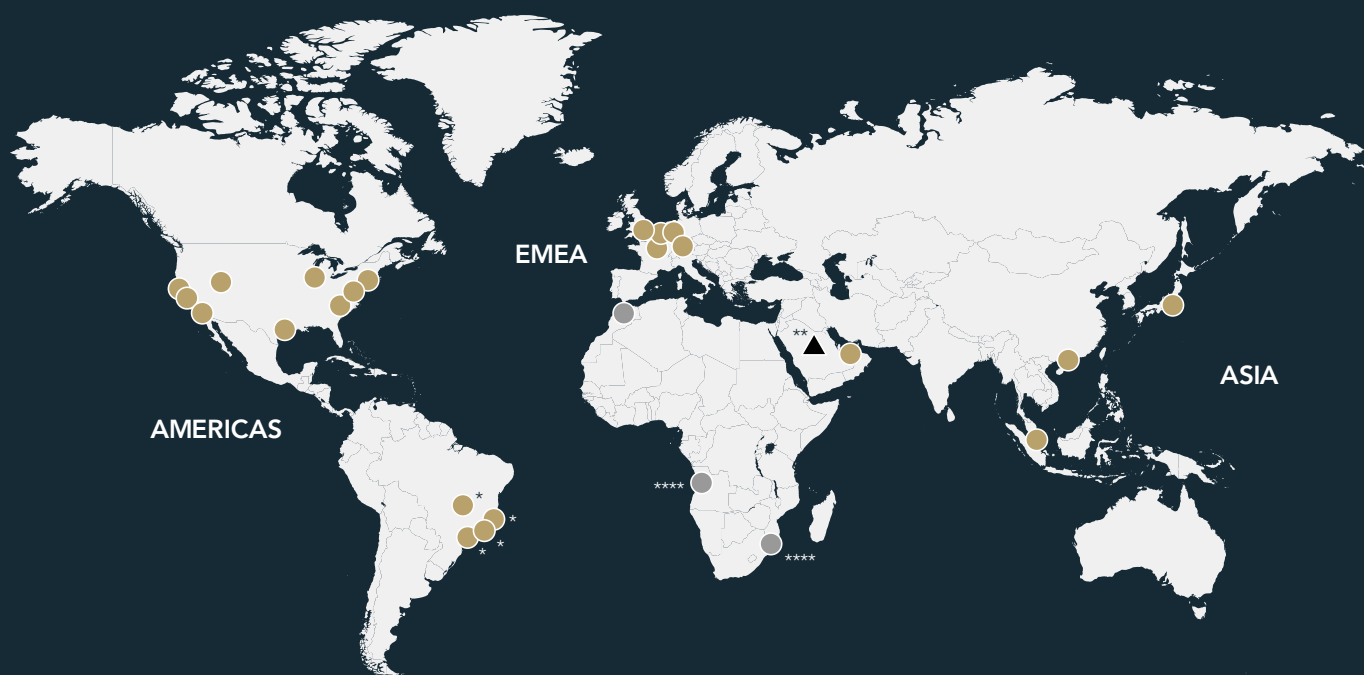
CAPITAL MARKETS



EXPORT CONTROL & SANCTIONS

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Mayer Brown is an international law firm, positioned to represent the world's major corporations, funds and financial institutions in their most important and complex transactions and disputes.



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