

# Transfer Pricing

*Contributing editor*  
**Jason M Osborn**



**2018**

GETTING THE  
DEAL THROUGH

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# Transfer Pricing 2018

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# United States

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## Overview

### 1 Identify the principal transfer pricing legislation.

Section 482 of the Internal Revenue Code (IRC) provides that the United States Secretary of the Treasury may 'distribute, apportion, or allocate gross income, deductions, credits, or allowances between or among' related organisations, trades or businesses if he or she determines such action is necessary to 'prevent evasion of taxes or clearly to reflect the income of . . . organizations, trades or businesses'. Extensive Treasury Regulations set forth the general principles and guidelines to be followed under section 482.

### 2 Which central government agency has primary responsibility for enforcing the transfer pricing rules?

The Internal Revenue Service (IRS) of the United States Treasury Department is responsible for enforcing all federal tax laws, including transfer pricing rules. Within the IRS, the Treaty and Transfer Pricing Operations Practice Area of the Large Business & International Division (LB&I) has primary responsibility for transfer pricing matters.

### 3 What is the role of the OECD Transfer Pricing Guidelines?

Outside of the context of a mutual agreement procedure (MAP) or a bilateral advance pricing agreement (APA) under an income tax treaty, the IRS administers its own transfer pricing rules under IRC section 482, without reference to the OECD Transfer Pricing Guidelines. However, the United States was an active participant in the development of the OECD Transfer Pricing Guidelines, and takes the position that its section 482 regulations and the Guidelines are fully consistent. In MAP and bilateral APA cases, the IRS does consider the OECD Transfer Pricing Guidelines as a common reference point for negotiating the case with the other government.

### 4 To what types of transactions do the transfer pricing rules apply?

IRC section 482 applies to any two or more 'organizations, trades, or businesses' that are 'owned or controlled' by the same interests. The term 'controlled' includes direct or indirect control, whether or not legally enforceable and however exercisable. In the case of transactions between entities with less than 100 per cent common ownership, the presence or absence of control is determined by considering all relevant facts and circumstances: 'It is the reality of the control that is decisive, not its form or the mode of its exercise.'

### 5 Do the relevant transfer pricing authorities adhere to the arm's-length principle?

Yes.

### 6 How has the OECD's project on base erosion and profit shifting (BEPS) affected the applicable transfer pricing rules?

The United States has not directly adopted the guidance in the OECD's 2015 final report on BEPS Actions 8-10, Aligning Transfer Pricing Outcomes with Value Creation, which among other changes, would require that a related party 'control' any risk that it assumes under a contract and places significantly greater emphasis on the performance of functions in determining the arm's-length allocation of income

from controlled transactions. However, the US Treasury Department believes its existing transfer pricing regulations under IRC section 482 are already consistent with the principles of BEPS Actions 8-10.

## Pricing methods

### 7 What transfer pricing methods are acceptable?

#### Use of tangible property

No methods are specified. However, the regulations in general provide that an arm's-length charge is the amount that was charged or would have been charged for the use of the same or similar property between unrelated parties under similar circumstances.

#### Transfers of tangible property

The following transfer pricing methods are acceptable for transfers of tangible property:

- comparable uncontrolled price method;
- resale price method;
- cost plus method;
- comparable profits method (CPM);
- comparable profit split method (CPSM);
- residual profit split method (RPSM); and
- unspecified methods.

#### Use or transfer of intangible property

The following transfer pricing methods are acceptable for transfers of intangible property:

- comparable uncontrolled transaction (CUT) method;
- CPM;
- CPSM;
- RPSM; and
- unspecified methods.

In addition, IRC section 482 specifically requires that the income with respect to a transfer or licence of intangible property be 'commensurate with the income attributable to the intangible'.

#### Services

The following methods are acceptable for services transactions:

- services cost method;
- comparable uncontrolled services price method;
- gross services margin method;
- cost of services plus method;
- CPM;
- CPSM;
- RPSM; and
- unspecified methods.

#### Loans and advances

No methods are specified. However, the regulations in general provide that an arm's-length interest rate is the rate that was charged, or would have been charged, between unrelated parties in similar circumstances considering all relevant factors, including the principal amount and duration of the loan, the security involved, the credit standing of the borrower and the interest rate at the situs of the lender for comparable loans.

Safe-haven interest rates are available for certain loans or advances.

## 8 Are cost-sharing arrangements permitted? Describe the acceptable cost-sharing pricing methods.

Cost-sharing arrangements (CSAs) are permitted. The IRC section 482 regulations permit the following pricing methods for platform contribution transactions (formerly referred to as buy-ins) in connection with CSAs:

- CUT method;
- comparable uncontrolled services price method;
- income method;
- acquisition price method;
- market capitalisation method;
- RPSM; and
- unspecified methods.

Participants must make balancing payments in accordance with the proportional reasonably anticipated benefits (RAB) that each participant will gain under the arrangement. Each participant's RAB share must be determined using 'the most reliable method'.

## 9 What are the rules for selecting a transfer pricing method?

IRC section 482 regulations require that the 'best method' be used to determine the arm's-length price in an intercompany transaction. The best method is the method that, under the facts and circumstances, provides the most reliable measure of an arm's-length result.

## 10 Can a taxpayer make transfer pricing adjustments?

Yes, a taxpayer can make transfer pricing adjustments. A taxpayer may report on a timely filed US income tax return (including extensions) the results of its controlled transactions based upon prices different from those actually charged. However, under the IRC section 482 regulations, taxpayers are not permitted to file an untimely or amended return to decrease taxable income based on allocations or other adjustments with respect to controlled transactions. A US Court of Federal Claims decision, *Intersport Fashions West Inc v US*, 103 Fed Cl 396 (2012), interpreted this prohibition strictly, but related-party agreements that require periodic transfer pricing adjustments may be an effective way to mitigate the impact of this rule.

## 11 Are special 'safe harbour' methods available for certain types of related-party transactions? What are these methods and what types of transactions do they apply to?

Safe harbours are available for intercompany services and loans. The services cost method, which allows certain low margin services to be charged at cost plus no markup, is available for certain intercompany services that the IRS has specified in a revenue procedure (Revenue Procedure 2007-13) or for which the median comparable markup is less than or equal to 7 per cent, provided certain other requirements are met.

Safe-haven interest rates, defined as rates between 100 per cent and 130 per cent of the applicable federal interest rate, can be applied to most intercompany loans or advances. The safe-haven rates cannot be applied where the lender is engaged in the business of making loans or where the loan is denominated in a currency other than the US dollar. The applicable federal interest rate is either the short-term, medium-term or long-term rate, depending on the term of the intercompany loan. The IRS publishes these rates in monthly revenue rulings.

## Disclosures and documentation

### 12 Does the tax authority require taxpayers to submit transfer pricing documentation? What are the consequences for failing to submit documentation?

Transfer pricing documentation is not mandatory, but the failure to maintain contemporaneous documentation could result in the imposition of IRC section 6662 transfer pricing penalties on any underpayment of tax attributable to a transfer pricing adjustment.

### 13 Other than complying with mandatory documentation requirements, describe any additional benefits of preparing transfer pricing documentation.

In addition to penalty avoidance, transfer pricing documentation provides taxpayers an opportunity to explain and affirmatively advocate

their transfer pricing methodologies to the IRS and other tax authorities. In many cases, robust, persuasive transfer pricing documentation can help narrowly focus a transfer pricing audit, or even convince a tax authority not to conduct such an audit.

### 14 When must a taxpayer prepare and submit transfer pricing documentation to comply with mandatory documentation requirements or obtain additional benefits?

In order to avoid potential IRC section 6662 penalties, the taxpayer must have prepared the documentation by the time it files its tax return. The taxpayer must provide this documentation to the IRS within 30 days of a request.

### 15 What content must be included in the transfer pricing documentation? Are a separate 'master file' and 'local file' required? What are the acceptable languages for the transfer pricing documentation?

The documentation must adhere to the US rules and must be prepared in English. It must establish that the taxpayer reasonably concluded that, given the available data and the applicable pricing methods, the method (and its application of that method) provided the most reliable measure of an arm's-length result under the principles of the best method rule, set forth under the IRC section 482 regulations.

The following principal documents must be included in the taxpayer's documentation:

- an overview of the taxpayer's business, including an analysis of the economic and legal factors that affect the pricing of its property or services;
- a description of the taxpayer's organisational structure (including an organisation chart) covering all related parties engaged in transactions potentially relevant under section 482;
- a description of the method selected and an explanation of why that method was selected;
- a description of the alternative methods that were considered and an explanation of why they were not selected;
- a description of the controlled transactions (including the terms of sale) and any internal data used to analyse those transactions;
- a description of the comparables that were used, how comparability was evaluated and what (if any) adjustments were made;
- an explanation of the economic analysis and projections relied upon in developing the method;
- a description or summary of any relevant data that the taxpayer obtains after the end of the tax year and before filing a tax return; and
- a general index of the principal and background documents and a description of the record-keeping system used for cataloguing and accessing those documents.

In addition to these principal documents, the taxpayer must also maintain any background documents that support the assumptions, conclusions and positions of the principal documents. US taxpayers are not specifically required to maintain a 'master file' or 'local file'.

### 16 Has the tax authority proposed or adopted country-by-country reporting? What, if any, are the differences between the local rules adopting country-by-country reporting and the consensus framework of BEPS Action 13?

The US Treasury Department issued final regulations implementing country-by-country reporting (CbCR) requirements for certain US parent companies of multinational enterprises with annual revenue of \$850 million or more. The final regulations are generally consistent with the consensus framework of BEPS Action 13, with the notable exception that the US rules are only effective for tax years beginning 30 June 2016 rather than 1 January 2016 (as under the BEPS Action 13 consensus). However, Revenue Procedure 2017-23 allows US multinationals to voluntarily file country-by-country reports for tax periods prior to the US effective date of 30 June 2016. Such voluntary filing is intended to allow US multinationals to avoid having to file country-by-country reports locally in jurisdictions that have adopted a 1 January 2016 effective date. Also, the US rules require that the country-by-country reports be filed by the due date (including extensions) of the taxpayer's federal income tax return (generally 15 October for calendar year taxpayers

beginning with the 2016 tax year), rather than the 31 December (of the following year) deadline contemplated by Action 13.

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### Adjustments and settlement

#### 17 How long does the tax authority have to review an income tax return?

Ordinarily, the IRS has three years from the date of the tax return to make an IRC section 482 adjustment with respect to that year. However, the IRS has six years to make an adjustment if the return omits gross income in excess of 25 per cent of the reported gross income. The IRS can make an adjustment at any time related to a false or fraudulent return, if the taxpayer wilfully attempts to evade taxes, or if the taxpayer does not file a return.

#### 18 If the tax authority asserts a final transfer pricing adjustment, what options does the taxpayer have to dispute the adjustment?

The taxpayer may seek judicial review of a transfer pricing adjustment in three tribunals. First, the taxpayer may file a petition in the US Tax Court within 90 days of receiving the final notice of deficiency. The taxpayer need not pay the asserted deficiency prior to seeking judicial review in the Tax Court. Second, the taxpayer may pay the additional tax arising from the adjustment and sue the US for a refund in a US district court. Finally, the taxpayer may pay the additional tax and sue the US for a refund in the Court of Federal Claims.

A taxpayer may also seek relief from double taxation through the US competent authority, in accordance with the procedures described below.

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### Relief from double taxation

#### 19 Does the country have a comprehensive income tax treaty network? Do these treaties have effective mutual agreement procedures?

The United States has an extensive bilateral double tax treaty network with a number of countries, covering its major trading partners in North America, Europe and much of the Asia-Pacific region. Major holes in the United States' treaty network include most of Latin America (most notably Brazil), Singapore and Hong Kong.

For the most part, the MAPs under the United States' income tax treaties are very effective. The US competent authority has strong relations with most of its treaty partners. While there had been a well-publicised dispute between the US and Indian competent authorities several years back, treaty relations between the US and India have since improved substantially. In October 2016, it was reported that the countries resolved 66 MAP cases with transfer pricing issues and 42 MAP cases with treaty interpretation issues. In addition, it was also reported that the competent authorities of the US and India resolved the first ever bilateral APA between the two countries.

#### 20 How can a taxpayer request relief from double taxation under the mutual agreement procedure of a tax treaty? Are there published procedures?

A taxpayer may request relief from double taxation under the MAP of an income tax treaty by filing a request with the competent authority pursuant to the procedures set forth in IRS Revenue Procedure 2015-40.

#### 21 When may a taxpayer request assistance from the competent authority?

In the case of an IRS-initiated adjustment, taxpayers generally have the discretion under Revenue Procedure 2015-40 to request the assistance of the competent authority any time after receiving a notice of proposed adjustment from the IRS that has the potential to result in double taxation. A taxpayer that initiates an appeals division review is generally precluded from later requesting competent authority assistance unless the double tax issue is severed from the issues under consideration by the appeals division within 60 days of the taxpayer's opening conference with appeals. However, the Revenue Procedure provides a Simultaneous Appeals Procedure (SAP) that taxpayers are able to utilise for simultaneous review by the appeals division and competent authority. Competent authority consideration of issues in litigation is

also possible, but requires a joint taxpayer-IRS motion to sever and the consent of the IRS Associate Chief Counsel (International).

A US taxpayer can generally request competent authority assistance with respect to a foreign-initiated action any time after receiving a written notice of the proposed adjustment from the foreign governments or earlier if the taxpayer believes the foreign tax authority's action is likely to give rise to double taxation, provided that the US competent authority receives a treaty notification within the time frame specified in the applicable treaty.

#### 22 Are there limitations on the type of relief that the competent authority will seek, both generally and in specific cases?

Under Revenue Procedure 2015-40, if a taxpayer requests competent authority assistance after the final resolution of the transfer pricing issue with the IRS examination team through a closing agreement, Form 870-AD, or other similar agreement, the competent authority will seek only correlative relief. Similarly, if a taxpayer requests competent authority assistance following a judicial determination of its tax liability (including litigation settlements), the competent authority will only seek correlative relief. This means that the US competent authority will try to convince the foreign competent authority to allow a deduction in the amount of the US adjustment on a 'take it or leave it' basis, but will not reconsider or compromise the agreed adjustment.

In contrast, if a taxpayer executes a closing agreement or Form 870-AD with the appeals division, or files a protest with appeals and does not request competent authority assistance within 60 days of its opening conference with appeals, the taxpayer is completely precluded from seeking any relief (even correlative relief) from the competent authority. This limitation does not apply to taxpayers that utilise the special SAP procedures discussed above.

#### 23 How effective is the competent authority in obtaining relief from double taxation?

The competent authority is generally highly effective in obtaining relief from double taxation for taxpayers. The IRS's 2015 Competent Authority annual report confirms that the overwhelming majority of MAP cases are successfully resolved on a basis that relieves all double taxation. Of the 193 cases concluded in 2015, 182 were resolved on a basis that relieved all double taxation. Of the remaining 11, three were resolved on a basis that provided partial relief from double taxation, five were cases withdrawn by the taxpayer, and only three involved no double tax relief being granted. The IRS is expected to release its 2016 statistics later this year in the format of the reporting approach mandated by BEPS Action 14.

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### Advance pricing agreements

#### 24 Does the country have an advance pricing agreement (APA) programme? Are unilateral, bilateral and multilateral APAs available?

The US established the world's first formal APA programme in 1991. The current programme is called the Advance Pricing and Mutual Agreement (APMA) programme. The APMA programme is the product of a 2012 restructuring that combined the formerly separate APA programme (which negotiated unilateral APAs and developed negotiating positions in bilateral and multilateral cases) and the competent authority office (which negotiated bilateral and multilateral APAs as well as MAP cases with the foreign governments). Unilateral, bilateral and multilateral APAs are all available. However, the APMA programme may require special justification to enter into a unilateral APA covering transactions involving a treaty partner for which a bilateral or multilateral APA would be available.

#### 25 Describe the process for obtaining an APA, including a brief description of the submission requirements and any applicable user fees.

Taxpayers initiate the process for obtaining an APA by filing an APA request with the APMA programme that meets the content requirements of Revenue Procedure 2015-41. The APA request generally must be filed by the date that the taxpayer files its income tax return for the first taxable year of the APA term. However, a taxpayer can obtain a 120-day extension to file an APA request by paying the applicable user fee (discussed below) by this date. Bilateral and multilateral

APA requests must be filed within 60 days of the filing date of the APA request with the foreign tax competent authority. Among other substantive and procedural requirements, the APA request must include a full functional and factual analysis and proposals for one or more covered transactions, transfer pricing methods (and economic analysis to support such methods), critical assumptions and an APA term. The user fee for an APA is US\$60,000, though special reduced rates of US\$35,000 and US\$30,000 apply to renewal APAs and certain 'small business' APAs, respectively.

## 26 How long does it typically take to obtain a unilateral and a bilateral APA?

The time required to obtain an APA can vary greatly depending on a number of factors, including the complexity of the transactions and the issues, the workload of the particular APMA staff members assigned to the case and, in bilateral cases, the treaty relationship between the IRS and the particular foreign tax authority assigned. According to statistics released in the IRS's 2016 Announcement and Report Concerning Advance Pricing Agreements (APA Annual Report), the average completion time for APAs concluded in 2016 was 24.1 months for unilateral and 42.4 months for bilateral APAs.

## 27 How many years can an APA cover prospectively? Are rollbacks available?

The most typical term is five years, but longer terms are relatively common. According to the IRS's 2016 APA Annual Report, more than half of APAs concluded in 2016 had a five-year term, while more than 40 per cent had terms of six years or longer. A small number of completed APAs (8 per cent) had terms of 10 years or longer. Rollbacks are available. Under Revenue Procedure 2015-41, APMA has jurisdiction over rollbacks (though it will continue to coordinate and collaborate with other IRS offices) and may include rollback years in the APA term.

## 28 What types of related-party transactions or issues can be covered by APAs?

APAs can cover the transfer pricing of related-party transactions of all sorts, including tangible and intangible property transfers, intercompany services, CSAs and financial transactions, including guarantees and the allocation of income of a financial institution engaged in the global trading of financial instruments. In addition to traditional transfer pricing issues, APAs can also cover certain other tax issues for which transfer pricing principles may be relevant and ancillary issues, such as interest and penalties.

## 29 Is the APA programme widely used?

APAs are very widely used in the US. According to statistics released in the IRS's 2016 APA Annual Report, the IRS has concluded 1,597 APAs from 1991 to 2016, of which 560 were unilateral, 1,023 were bilateral and 14 were multilateral. The IRS concluded 110 APAs in 2015 and 86 in 2016. In 2015 and 2016, the IRS received 183 and 98 APA applications, respectively.

## 30 Is the APA programme independent from the tax authority's examination function? Is it independent from the competent authority staff that handle other double tax cases?

The IRS APMA programme is separate from the examination function. However, as a result of the aforementioned 2012 restructuring, the APMA programme is now a part of LB&I, which also houses the examination function. The Director of APMA reports to the Director of Treaty & Transfer Pricing Operations, who also oversees the IRS Transfer Pricing Practice that provides support to transfer pricing examinations. Also as a result of the 2012 restructuring, the same APMA programme staff now handles both APA and double tax cases.

Both before and after the 2012 restructuring, examination function personnel participate as team members in most APA negotiations. Their role in the process can vary depending on the nature of the issues involved, the prior examination history of the taxpayer and the desire of the particular examination team to be engaged in the process, but the examination function does not have a veto power over the APMA team.

## 31 What are the key advantages and disadvantages to obtaining an APA with the tax authority?

A key advantage of an APA is to obtain certainty with respect to transfer pricing issues that might otherwise give rise to long, protracted disputes with the IRS or one or more foreign tax authorities. This benefit is only expected to become more invaluable in the future in light of the new uncertainty presented by the OECD's BEPS Action Plan. APAs can provide a particularly cost-effective solution by providing a high degree of certainty for multiple tax years with foresight. By providing such certainty, APAs have the added advantage of providing financial statement benefits. Another advantage of APAs is the availability of special rollback procedures, through which the agreed transfer pricing methodology of an APA can be applied to resolve unagreed issues involving the same transactions in prior open tax years, including issues already under examination. Moreover, bilateral and multilateral APAs can be particularly advantageous in their ability to resolve transfer pricing issues in both the United States and one or more foreign jurisdictions on a coordinated and prospective basis.

One disadvantage of APAs is that the initial upfront cost of an APA is generally higher than the cost of not seeking an APA and instead preparing transfer pricing documentation. Another disadvantage is that APAs can take a relatively long time to complete (average completion times are over two years for a unilateral APA and over three years for a bilateral APA). A third disadvantage is that filing an APA request may lead the IRS or foreign tax authority to uncover or raise issues that otherwise would not be raised during the context of an examination.

## Special topics

### 32 Is the tax authority generally required to respect the form of related-party transactions as actually structured? In what circumstances can the tax authority disregard or recharacterise related-party transactions?

Under the IRC section 482 regulations, the IRS must respect related-party transactions as actually structured by the taxpayer so long as they have 'economic substance'. Generally, a related-party transaction will be regarded as having economic substance if the taxpayer's conduct conforms with the terms of the deal that it struck for itself. In addition, 'managerial or operational control' and 'financial capacity' are relevant factors considered in determining whether a related-party assumption of risk has economic substance but, unlike the BEPS Actions 8-10 revisions to the OECD Transfer Pricing Guidelines, are not hard and fast requirements that must be satisfied for an assumption of risk to be respected.

Similarly, taxpayers have traditionally been afforded flexibility in structuring related-party investments as debt or equity. It appeared that would change when the Treasury Department issued controversial and significant regulations under IRC section 385 imposing stricter documentation requirements and other rules that would greatly reduce a taxpayer's ability to structure related-party debt. However, on 21 April 2017, President Donald Trump issued the executive order Identifying and Reducing Tax Regulatory Burdens, which requires a review all significant tax regulations issued after 1 January 2016 by 18 September 2017. Under this executive order, regulations may be modified or rescinded if they:

- (i) impose an undue financial burden on US taxpayers;
- (ii) add undue complexity to the Federal tax laws; or
- (iii) exceed the statutory authority of the Internal Revenue Service.

Thus, the future of the section 385 regulations is now uncertain.

### 33 What are some of the important factors that the tax authority takes into account in selecting and evaluating comparables? In particular, does the tax authority require the use of country-specific comparable companies, or are comparables from several jurisdictions acceptable?

In selecting comparables, the IRS considers all factors that could affect prices or profits in uncontrolled transactions, including functions, risks, contractual terms, economic conditions and the property or services involved.

When the tested party is a US entity, there is seldom a need to use global or multijurisdictional comparables because a sufficient number

### Update and trends

The administration of President Donald Trump has made corporate tax reform one of its top priorities. While the specifics are still far from certain, some of the proposed changes could significantly impact transfer pricing. Notably, tax reform proposals have included substantial reductions to the US corporate tax rate and a new 'border adjustment tax'. Under the border adjustment tax, US companies would have been denied deductions for the cost of imported goods, but would also have been exempted from paying income taxes on sales of exported goods.

While the border adjustment tax was recently rejected, other potential changes to the international provisions of the IRC will likely be considered by Congress and the Administration to 'pay' for the proposed tax rate reductions. One possibility based on prior proposals would be a form of 'minimum tax' on the income of controlled foreign corporations from intangible property.

Tax reform aside, there have been a number of regulatory and judicial developments to note. The Treasury Department, for one, initiated significant changes to US tax law through income tax regulations. For example, several regulations impose new rules on US outbound transfers, including certain transfers of appreciated property, stock transfers in triangular reorganisations, and the transfer of foreign goodwill and going concern value. Other regulations add rules for foreign partnerships, foreign tax credits and foreign exchange gains. And regulations issued under section 385 would meaningfully restrict a taxpayer's ability to structure intercompany transactions. However, as mentioned above, President Trump's executive order to review all regulations issued in 2016 suggests that many of these new rules may ultimately be modified or rescinded.

There have been a number of high-profile transfer pricing cases in the Tax Court. Notably, in a case involving Eaton Corp, the Tax Court recently decided that the IRS abused its discretion in cancelling Eaton's APAs. Also of note, the Tax Court ruled in favour of Amazon Inc's transaction-based approach for valuing a cost-sharing

buy-in payment, while rejecting the IRS's discounted cash flow approach. Other taxpayers with transfer pricing issues in the Tax Court include 3M Co, Facebook, Inc, Coca-Cola Co, Zimmer Biomet Holdings Inc, and Thomas & Betts Corp. Finally, the IRS has appealed two recent losses in the Tax Court. First, the IRS appealed Altera Corp's successful challenge to a section 482 cost-sharing regulation. And more recently the IRS appealed the Medtronic Inc decision, where the Tax Court rejected the IRS's comparable profits method for valuing the sale of medical devices in favour of Medtronic's transaction-based approach.

Another important development has been the IRS's transition to a 'campaign' approach for auditing certain corporate taxpayer issues. In short, each 'campaign' involves an audit strategy specifically targeted at issues the IRS believes are at risk of non-compliance. One of the IRS's 13 initial campaigns is focused on transfer pricing for US inbound distributors of tangible goods sourced from foreign-related parties, which reflects a concern by the IRS that such distributors may not be reporting profits commensurate with their functions performed and risks assumed.

Finally, the US has taken several measures with respect to the OECD's BEPS project. As mentioned, the Treasury Department issued final regulations requiring CbCR in line with the proposals set forth in Action 13 of the OECD BEPS Action Plan. The IRS also issued Revenue Procedure 2017-23 to allow voluntary CbCR for periods beginning before the US regulations take effect. As for implementing BEPS Actions 8-10, in the short term it is unlikely that the Treasury Department will issue any guidance, as it believes the existing regulations under IRC section 482 are already consistent with the BEPS Actions 8-10 final reports. Similarly, because the US believes its tax treaty network already has a low degree of exposure to potential treaty shopping and abuse, the US did not sign the 2017 Multilateral Convention to Implement Tax Treaty Measures.

of US comparables are available to benchmark almost all functions. This being said, it is typical for US practitioners to use sets of North American comparables that consist mostly of US companies but also include some Canadian companies. Such North American comparables sets are routinely accepted by the IRS. In the case of non-US-tested parties, the IRS often places greater emphasis on functional rather than geographic market comparability.

#### 34 What is the tax authority's position and practice with respect to secret comparables? If secret comparables are ever used, what procedures are in place to allow a taxpayer to defend its own transfer pricing position against the tax authority's position based on secret comparables?

The IRS is prohibited from using secret comparables.

#### 35 Are secondary transfer pricing adjustments required? What form do they take and what are their tax consequences? Are procedures available to obtain relief from the adverse tax consequences of certain secondary adjustments?

Under the US transfer pricing rules, transfer pricing adjustments asserted by the IRS or self-initiated by the taxpayer as permitted by the regulations (referred to as primary transfer pricing adjustments) also give rise to:

- correlative adjustments to the books of any related party affected by the primary adjustment (for example, an adjustment to increase the income of a US licensor will require a correlative adjustment to reduce the income of the non-US licensee for US tax purposes); and
- adjustments to conform the taxpayer's accounts to the primary adjustment (conforming adjustments). Conforming adjustments generally take the form of deemed distributions or capital contributions and are used to explain, for US tax purposes, why more or less consideration was transferred than the arm's-length price. For example, assume that a US subsidiary pays its foreign parent a royalty of US\$10.00, but the IRS subsequently makes a primary transfer pricing adjustment to reduce the royalty to US\$8.00. The conforming adjustment in this case would be a deemed distribution of US\$2.00 paid by the US subsidiary to the foreign parent.

Such deemed distributions and capital contributions are subject to the same tax consequences as actual distributions and capital contributions, including the imposition of withholding on deemed distributions that are treated as dividends.

In lieu of conforming adjustments, taxpayers may instead elect, under Revenue Procedure 99-32, to treat the otherwise required conforming adjustment amount as an interest-bearing account receivable. An election under Revenue Procedure 99-32 avoids the adverse tax consequences of a deemed distribution, but the creation of a deemed account receivable in its place may have other tax consequences.

#### 36 Are any categories of intercompany payments non-deductible?

Generally, the rules governing the deductibility of payments are completely independent from the transfer pricing rules and apply in a non-discriminatory manner to both related-party and unrelated-party payments. As an exception, IRC section 163(j) limits the deductibility of interest on certain related-party debt where no income tax is imposed on the corresponding item of interest income, as well as certain third-party debt guaranteed by certain foreign or tax-exempt related parties. The amount of disallowed interest expense is limited to the taxpayer's 'excess interest expense' (ie, any interest expense greater than 50 per cent of the taxpayer's adjusted taxable income plus any excess limitation carry forward) for the taxable year. This disallowance only applies when the taxpayer's ratio of debt to equity exceeds 1.5 to one.

#### 37 How are location savings and other location-specific attributes treated under the applicable transfer pricing rules? How are they treated by the tax authority in practice?

The IRC section 482 regulations explicitly address the issue of location savings in an arm's-length analysis. The regulations provide that comparability adjustments may be necessary to account for significant differences in costs attributable to geographic markets, if these differences would affect the consideration in an uncontrolled transaction given the relative competitive position of buyers and sellers in each market.



**38 How are profits attributed to a branch or permanent establishment (PE)? Does the tax authority treat the branch or PE as a functionally separate enterprise and apply arm's-length principles? If not, what other approach is applied?**

The United States supports the 'authorised OECD approach' for attributing profits to PEs. The authorised OECD approach treats a PE as if it were a 'distinct and separate enterprise', then determines the profits attributable to such PE by applying arm's-length transfer pricing methods by analogy. The authorised OECD approach is incorporated into article 7 of the US Model Income Tax Convention, and into the United States' treaties, treaty protocols or exchange of notes with major trading partners including countries such as Canada, Germany, Japan and the UK, but is not incorporated in many older treaties. Where the authorised OECD approach does not apply, the United States applies general arm's-length principles to attribute profits to PEs, but may not specifically recognise intracompany transactions or 'dealings'.

**39 Are any exit charges imposed on restructurings? How are they determined?**

The transfer pricing rules provide no specific guidance on restructurings and no specific exit charges are imposed. However, the United States contributed extensively to the development of chapter 9 of the OECD Transfer Pricing Guidelines on Restructuring, and therefore, the IRS can be expected to approach restructurings in a manner consistent with chapter 9. Specifically, the IRS would likely take a nuanced position that while a transfer of mere profit potential in connection with a restructuring is not compensable, arm's-length compensation is required for the transfer of any assets or the termination of any contractual rights that would be compensated by unrelated parties under comparable circumstances.

**40 Are temporary special tax exemptions or rate reductions provided through government bodies such as local industrial development boards?**

No.

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