



MAYER|BROWN

FINANCIAL SERVICES M&A SUMMIT

September 30, 2026



AGENDA

2:30 – 2:35 P.M.	WELCOME REMARKS Lauren Pryor
2:35 – 3:35 P.M.	THE NEXT WAVE OF FINANCIAL SERVICES M&A James Anderson (Houlihan Lokey), Andy Rosenburgh (Wells Fargo), JJ Schmidt (Piper Sandler), Lauren Pryor, Daniel Serota
3:35 – 4:05 P.M.	AI IN M&A: TRANSFORMING THE FINANCIAL SERVICES DEAL LANDSCAPE Olivier Rigaud (Capital One), Joseph Castelluccio
4:05 – 4:35 P.M.	DEAL OR NO DEAL: INSIDE HIGH-STAKES M&A DISPUTES Ken Mathieu (Berkeley Research Group), Frank Favia, Michael Serafini
4:35 – 5:05 P.M.	PRIVATE CAPITAL'S EXPANDING ROLE IN FINANCIAL SERVICES JP Bernard, Jonathan Dhanawade, Matthew O'Meara
5:05 – 5:20 P.M.	NETWORKING BREAK

5:20 – 5:40 P.M. **FIRESIDE CHAT:** PRIVATE EQUITY & WEALTH MANAGEMENT
CONVERGENCE

Jacob Fox (J.P. Morgan), Ameer Ahmad

5:40 – 6:00 P.M. **FIRESIDE CHAT:** MANAGING RISK, FINDING OPPORTUNITY, &
EXECUTING IN AN UNCERTAIN MARKET

Doug Jackson (Greenhill & Co.), William Kucera

6:00 – 7:00 P.M. **NETWORKING RECEPTION**





THE NEXT WAVE OF FINANCIAL SERVICES M&A

2:35 – 3:35 P.M.



JAMES ANDERSON

*Global Co-Head of
Financial Services*
Houlihan Lokey



ANDY ROSENBURGH

Co-Head of FIG
Wells Fargo



JJ SCHMIDT

Director
Piper Sandler



LAUREN PRYOR

Partner
Mayer Brown



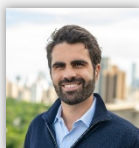
DANIEL SEROTA

Partner
Mayer Brown



AI IN M&A: TRANSFORMING THE FINANCIAL SERVICES DEAL LANDSCAPE

3:35 – 4:05 P.M.



OLIVIER RIGAUD

Senior Director of Payments Strategy
Capital One



JOSEPH CASTELLUCCIO

Partner
Mayer Brown



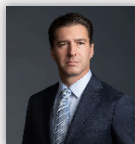


DEAL OR NO DEAL: INSIDE HIGH-STAKES M&A DISPUTES

4:05 – 4:35 P.M.



KEN MATHIEU
Managing Director
Berkeley Research Group



FRANK FAVIA
Partner
Mayer Brown



MICHAEL SERAFINI
Partner
Mayer Brown



PRIVATE CAPITAL'S EXPANDING ROLE IN FINANCIAL SERVICES

4:35 – 5:05 P.M.



JP BERNARD

Partner

Mayer Brown



JONATHAN DHANAWADE

Partner

Mayer Brown



MATTHEW O'MEARA

Partner

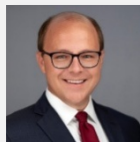
Mayer Brown





FIRESIDE CHAT: PRIVATE EQUITY & WEALTH MANAGEMENT CONVERGENCE

5:20 – 5:40 P.M.



JACOB FOX
Executive Director
J.P. Morgan



AMEER AHMAD
Partner
Mayer Brown





FIRESIDE CHAT: MANAGING RISK, FINDING OPPORTUNITY, & EXECUTING IN AN UNCERTAIN MARKET

5:40 – 6:00 P.M.



DOUG JACKSON

Managing Director
Greenhill & Co.



WILLIAM KUCERA

Partner
Mayer Brown





BIOGRAPHIES





AMEER AHMAD

Partner, Mayer Brown, Chicago

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Ameer Ahmad advises public companies and financial sponsors across a broad range of industries on corporate, securities and transactional-related matters.

In the mergers and acquisitions sector, he has worked on behalf of buyers and sellers in public and private acquisitions and dispositions, leveraged buyouts, corporate restructurings, carve-outs, joint ventures and other strategic alliances. His capital markets work focuses on representing issuers in numerous public and private securities offerings, such as debt offerings, and private placements. Ameer is also involved in all corporate facets of the restructuring process, including Section 363 asset dispositions and plan sponsor commitments.

Ameer provides continuing advice to a number of corporations, both public and private, regarding general corporate and securities law matters, including corporate governance and disclosure issues.



JAMES ANDERSON

Managing Director, Global Co-Head of Financial Services, Houlihan Lokey

Mr. Anderson is Global Co-Head of Houlihan Lokey's Financial Services Group.

Previously, Mr. Anderson was the Chief Executive Officer of Waller Helms Advisors, which was acquired by Houlihan Lokey in 2024. Before that, he was the Executive Vice President and Chief Financial Officer of CNA Financial, the eighth largest commercial insurer in the United States. Prior to joining CNA in 2012, Mr. Anderson worked for Macquarie Capital and Accenture.

Mr. Anderson holds a B.S. in Mechanical Engineering from Purdue University and an MBA with honors from the University of Chicago's Booth School of Business



JP BERNARD

Partner, Mayer Brown, New York

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JP Bernard regularly advises clients on various aspects of domestic and cross-border acquisitions, divestitures, joint ventures, financings and restructuring transactions. He also has extensive corporate finance experience and is particularly focused on joint ventures and financial services M&A.

JP is recognized as a "Rising Star" for M&A in the US by *IFLR1000*, where clients describe him as "a phenomenal attorney and truly values the relationship with his client. He seamlessly integrates into the business to effectively communicate issues and facilitate favourable outcomes."



JOSEPH CASTELLUCCIO

Partner, Mayer Brown, New York

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Joe Castelluccio counsels clients at the intersection of the multi trillion-dollar asset management and insurance sectors. He co-leads Mayer Brown's Convergence Solutions Group, which structures and executes integrated solutions and growth transactions for insurance companies, asset managers, investors and intermediaries. In doing so, Joe advises clients on a range of M&A, joint ventures, capital-raising and corporate governance matters.

Joe also co-leads Mayer Brown's global Fintech and Digital Assets, Blockchain & Cryptocurrency groups. In that role, Joe advises clients in creating and executing strategic plans for the digitization of finance and the integration of blockchain technology and artificial intelligence in financial markets. He holds the AI Governance Professional (AIGP) credential through the International Association of Privacy Professionals (IAPP).



JONATHAN DHANAWADE

Partner, Mayer Brown, Chicago

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As the head of Mayer Brown's Private Capital Solutions practice, Jonathan A. Dhanawade advises the world's most sophisticated investors and dealmakers on complex capital deployment and capital-raising strategies across all market cycles. Leading private equity sponsors and their portfolio companies, private credit funds, sovereign and sovereign-backed investors, family offices, and other institutional investors regularly rely on his advice to develop creative solutions that align legal strategy with business objectives.



FRANK FAVIA

Partner, Mayer Brown, Chicago

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Public companies and private equity firms turn to Frank Favia for their most sensitive litigation matters. He brings a unique set of skills to his clients, having served as the executive vice president and general counsel of a private equity-backed financial services company, during which time he led a legal department of over 200 lawyers and compliance professionals. He handles a diverse range of civil litigation matters and arbitrations across the country.

Frank frequently advises public companies and private equity clients in significant M&A litigation and disputes. He has successfully handled dozens of M&A post-closing disputes related to working capital, earn-outs, purchase price adjustments, representations and warranties, indemnification, employment restrictive covenants, and alleged fraud. He has experience bringing claims under representation and warranty insurance policies. He is frequently retained by private equity clients to represent their portfolio companies in significant disputes and investigations.



JACOB FOX

Executive Director, Investment Specialist, J.P. Morgan

Jacob Fox is an Executive Director and Investment Specialist in the Chicago office of J.P. Morgan Private Bank. Jacob serves some of the most successful individuals and families in the Greater Midwest area, designing customized strategies that drive growth and legacy ambitions. He brings a comprehensive outlook to oversee complex balance sheets so that his clients may focus on their top priorities.

Jacob views his role as an outsourced CIO to help navigate the uncertainty of financial choices—asset allocation, manager selection, short-term tactical trades and long-term thematic approaches. He serves as each client's point person to the investment offerings of J.P. Morgan, leveraging the firm's best thinking across all public and private asset classes. For family offices and experienced investors, he acts as an extension of their advisory teams, consulting on high-conviction ideas, private placements or to work through sophisticated challenges. His innate gift as a storyteller enables him to impart effective and personalized guidance that facilitates an open exchange of synergistic opportunities.



DOUG JACKSON

Managing Director, Greenhill & Co.

Douglas Jackson is a Managing Director at Greenhill & Co., where he serves as Co-Head of both the Industrial Group and U.S. M&A. He has held this role since January 2009.

Prior to joining Greenhill, Douglas served as a Managing Director at Barclays Capital and spent eight years as a Managing Director at Lehman Brothers Inc. He is also Chair Emeritus of Chicago Humanities.

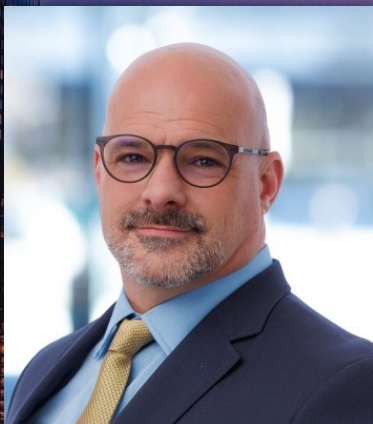


WILLIAM KUCERA

Partner, Mayer Brown, Chicago

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William Kucera is the leader of the firm's Global M&A practice. He concentrates his practice on mergers and acquisitions. He represents buyers and sellers in connection with stock and asset acquisitions and divestitures, public and private mergers, tender and exchange offers, joint ventures, and venture capital and other private equity investments. He represents companies in connection with corporate governance and defensive measures, including shareholder rights plans and related matters. Drawing on his experience as an active M&A practitioner, Bill also leads Mayer Brown's practice representing underwriters in issuing representation and warranty insurance and other types of transactional insurance in connection with M&A deals and has emerged as a leading expert in this rapidly growing area.



KEN MATHIEU

Managing Director, Berkeley Research Group

Kenneth Mathieu is regularly retained to serve as an expert witness in the areas of accounting, damages, and valuation and has extensive experience serving as an advisor to entities facing a crisis, such as high-stakes litigation or government investigations. He provides credible and objective analysis and information to assist in the mitigation and resolution of a situation. Courts, boards, management, insurance companies, arbitrators, and government regulators use his analysis to assist in making critical decisions.

He has over 30 years of experience advising on merger and acquisitions related disputes involving accounting, valuation, and damages.



MATTHEW O'MEARA

Partner, Mayer Brown, Chicago

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Matt O'Meara has more than 20 years of experience representing clients in complex debt financing transactions with a focus on domestic and cross-border acquisition finance. He regularly advises clients such as asset managers, banks, finance companies, business development companies, private credit funds, institutional investors, and issuers in structuring, negotiating, and documenting senior and senior-stretch loans, second lien loans, mezzanine financing, unitranche and private equity investments.



LAUREN PRYOR

Partner, Mayer Brown, Washington DC / New York

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Lauren Pryor represents financial services industry participants in a wide range of strategic M&A, with a particular focus on mortgage M&A transactions. Investment funds, financial sponsors, mortgage companies and depository institutions turn to Lauren for counsel on residential mortgage transactions, complex stock and asset-based transactions, full equity deals, PE investments, JV arrangements, and transfers of consumer assets, such as residential mortgage loans, consumer loans, business purpose loans, mortgage servicing rights and credit card receivables.

Lauren serves as a member of the firm's Management Advisory Board.



OLIVIER RIGAUD

Senior Director of Payments Strategy, Capital One

Olivier Rigaud is an experienced business leader specializing in payments strategy, M&A, and large-scale business transformations across North America and Europe. He currently serves as Senior Director of Payments Strategy at Capital One, where he leads the integration of Discover's Global Payments Network. Prior to joining Capital One, Olivier spent nearly 12 years at McKinsey & Company, where he led high-impact engagements focused on growth strategies, synergy capture, merger integration, and organizational transformation for Financial Services clients, including FinTech, Payments, and Customer Lending. Olivier holds an engineering degree in Computer Science from École Centrale de Paris.



ANDY ROSENBURGH

Co-Head of FIG, Wells Fargo

Andy Rosenburgh is the Managing Director – Co-Head of the Financial Institutions Group (FIG) at Wells Fargo. He joined Wells Fargo in February 2023 after a nearly three-decade tenure at Credit Suisse, where he served as Vice Chair.



JJ SCHMIDT

Director, Financial Services, Piper Sandler

JJ Schmidt is a director in the financial services group at Piper Sandler working on advisory and capital transactions in the specialty finance sector with a primary focus on alternative mortgage clients across business-purpose lending, construction and homebuilder finance, non-QM, and other non-Agency mortgage products.

Prior to joining Piper Sandler in 2020, he was a member of the financial institutions investment banking group of Wells Fargo Securities where he worked on transactions in both the depository and specialty finance sectors. Prior to joining Wells Fargo Securities, Schmidt was a bank examiner with the Office of the Comptroller of the Currency, where he supervised national banks with a focus on capital planning, credit and market risk, and financial performance.

Schmidt holds an M.B.A. degree from Southern Methodist University and a bachelor's degree in finance from The University of Arizona.



MICHAEL SERAFINI

Partner, Mayer Brown, Chicago

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Mike Serafini has a broad corporate practice representing clients in a variety of industries in complex corporate transactions, with a focus on mergers, equity and asset acquisitions and divestitures and equity investments. He also has significant experience structuring joint ventures, including for private equity real estate clients. Mike regularly represents companies and individuals in connection with corporate governance and general corporate counseling matters. Clients leverage his experience across a number of industries, including financial services, infrastructure, manufacturing and real estate.



DANIEL SEROTA

Partner, Mayer Brown, New York

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Daniel Serota is a global co-leader of Mayer Brown's Financial Services M&A practice. He represents large cap and middle market strategic and private equity clients, financial institutions, technology companies and strategic investors in their most complex transactions, including acquisitions and dispositions of public companies, platforms and add-ons, distressed companies and acquisitions, and 363 sales in bankruptcy, strategic investments and joint ventures.

His clients include Fortune 500 companies, private equity funds and their portfolio companies, venture capital funds and other sponsors, financial institutions, insurance companies, and public and private companies.

